

BARKER CENTRAL SCHOOL DISTRICT

FINANCIAL STATEMENTS

JUNE 30, 2019

BARKER CENTRAL SCHOOL DISTRICT

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INDEPENDENT AUDITORS' REPORT

The Board of Education
Barker Central School District

We have audited the accompanying financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the remaining fund information of the District as of June 30, 2019, and the respective changes in financial position and budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and other required supplementary information, as listed in the table of contents, be presented to supplement the financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

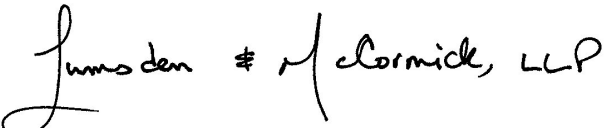
Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements.

The accompanying supplementary information is the responsibility of management and is derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 9, 2019 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.


September 9, 2019

Barker Central School District
Management's Discussion and Analysis
June 30, 2019
(Unaudited)

Introduction

Management's Discussion and Analysis (MD&A) of Barker Central School District (the District) provides an overview of the District's financial activities and performance for the year ended June 30, 2019. The information contained in the MD&A should be considered in conjunction with the information presented as part of the District's financial statements that follow. This MD&A, the financial statements, and notes thereto are essential to a full understanding of the District's financial position and results of operations. The District's financial statements have the following components: (1) government-wide financial statements; (2) governmental fund financial statements; (3) reconciliations between the government-wide and governmental fund financial statements; (4) agency fund statements; (5) notes to the financial statements; and (6) supplementary information.

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances in a manner similar to a private-sector business. The statement of net position presents information on all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The difference between them is reported as net position. The statement of activities presents information showing how the District's net position changed during each year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in the statement for some items that will result in cash flows in future periods. The government-wide financial statements present information about the District as a whole. All of the activities of the District are considered to be governmental activities.

Governmental fund financial statements focus on near-term inflows and outflows of resources, as well as on balances of resources available at the end of the year. Such information may be useful in evaluating the District's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide statements, it is useful to compare the information presented for governmental activities in the government-wide financial statements. By doing so, the reader may better understand the long-term impact of the District's near-term financing decisions. The reconciliation portion of the financial statements facilitates the comparison between governmental funds and governmental activities.

Agency funds are used to account for resources held for the benefit of parties outside the District. Agency funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's programs. The notes to the financial statements provide additional information that is essential for a full understanding of the government-wide and governmental fund financial statements.

Supplementary information further explains and supports the financial statements and includes information required by generally accepted accounting principles and the New York State Education Department.

Condensed Statement of Net Position	Change			
	2019	2018	\$	%
Current assets	\$ 15,200,000	\$ 16,631,000	\$ (1,431,000)	(8.6%)
Net pension asset	716,000	309,000	407,000	131.7%
Capital assets	14,625,000	15,288,000	(663,000)	(4.3%)
Total assets	30,541,000	32,228,000	(1,687,000)	(5.2%)
Deferred outflows of resources	5,827,000	5,089,000	738,000	14.5%
Long-term liabilities	9,979,000	7,837,000	2,142,000	27.3%
Other liabilities	1,003,000	1,139,000	(136,000)	(11.9%)
Total liabilities	10,982,000	8,976,000	2,006,000	22.3%
Deferred inflows of resources	1,101,000	1,437,000	(336,000)	(23.4%)
Net position				
Net investment in capital assets	13,844,000	14,048,000	(204,000)	(1.5%)
Restricted	7,844,000	7,921,000	(77,000)	(1.0%)
Unrestricted	2,597,000	4,935,000	(2,338,000)	(47.4%)
Total net position	\$ 24,285,000	\$ 26,904,000	\$ (2,619,000)	(9.7%)

The District's net position at June 30, 2019 and 2018 was \$24,285,000 and \$26,904,000. A significant portion of the District's net position reflects its investment in capital assets consisting of land, buildings and improvements, and furniture and equipment, less outstanding debt used to acquire those assets. The District uses capital assets to provide services to students; consequently, these assets are not available for future spending.

The District's net position also includes resources that are subject to external restrictions on how they may be used, which includes reserves set aside for specific purposes governed by law and regulations. Such reserves are the capital reserve, which is set aside to pay for future buses, facilities, technology, and equipment purchases; the employee benefit accrued liability reserve, which is restricted to pay for future accumulated sick and vacation time, and other reserves including those for unemployment insurance, property loss, and liability.

Total assets decreased by \$1,687,000 (\$2,535,000 decrease in 2018) primarily due to operations as expenditures exceeded revenues. The decrease in capital assets of \$663,000 (decrease of \$87,000 in 2018) is due to depreciation expense exceeding capital additions. There was an increase in the net pension asset of \$407,000 (\$309,000 increase in 2018) which represents the District's proportionate share of the New York State Teachers' Retirement System (TRS) net pension position. The increase is primarily the result of favorable investment earnings used in calculation of the total TRS total pension liability.

Long-term liabilities increased by \$2,142,000 (decrease of \$1,088,000 in 2018) due to an increase in compensated absences of \$502,000, an increase of \$1,856,000 in the total OPEB liability, and an increase of \$150,000 in the District's proportionate share of the New York State and Local Employees' Retirement System (ERS) net pension liability. These increases were offset by a decrease in outstanding bonds due to current year payments of \$365,000.

Many of the District's employees participate in TRS and ERS. The amounts reported as net pension asset, net pension liability, and deferred outflows and deferred inflows of resources related to pensions which are heavily influenced by actuarial assumptions and investment performance versus expected performance. See the footnotes to the financial statements for further details.

Condensed Statement of Activities	2019	2018	\$	Change	%
Revenues					
Program revenues					
Charges for services	\$ 235,000	\$ 314,000	\$ (79,000)		(25.2%)
Operating grants and contributions	852,000	855,000	(3,000)		(0.4%)
Capital grants and contributions	-	176,000	(176,000)		(100.0%)
General revenues					
Taxes and related items	6,277,000	6,715,000	(438,000)		(6.5%)
State aid	7,918,000	7,387,000	531,000		7.2%
Other	474,000	412,000	62,000		15.0%
Total revenue	15,756,000	15,859,000	(103,000)		(0.6%)
Expenses					
Instruction	14,070,000	12,865,000	1,205,000		9.4%
Support services					
General support	2,824,000	3,065,000	(241,000)		(7.9%)
Pupil transportation	987,000	923,000	64,000		6.9%
Food service	392,000	358,000	34,000		9.5%
Interest and other	102,000	110,000	(8,000)		(7.3%)
Total expenses	18,375,000	17,321,000	1,054,000		6.1%
Change in net position	(2,619,000)	(1,462,000)	(1,157,000)		79.1%
Net position – beginning	26,904,000	28,366,000	(1,462,000)		(5.2%)
Net position – ending	\$ 24,285,000	\$ 26,904,000	\$ (2,619,000)		(9.7%)

District revenues decreased \$103,000 in 2019 (decrease of \$644,000 in 2018). Payments in Lieu of Taxes (PILOT) payments received from the District's largest taxpayer in 2019 and 2018 amounted to \$1,778,000 and \$2,441,000, respectively, which is reflected in the decrease in taxes and related items. The District is capped on raising property taxes so this shortfall of PILOT payments could not be mitigated. The increase of \$531,000 in state aid was primarily attributed to an increase in foundation aid of \$223,000 and building aid of \$176,000. There were no capital grants and contributions in the current year.

Total expenses increased \$1,054,000 or 6.1% (increase of \$196,000 or 1.1% in 2018). The increase in instruction was primarily due to an increase in wages and related benefits during the year. The largest factor was an increase in the District's OPEB expense of \$558,000 and compensated liabilities of \$502,000. A majority of these expenses lie within the instruction expense category.

Financial Analysis of the District's Funds

Total fund balances for the governmental funds decreased from \$15,510,000 to \$14,211,000. Expenditures of \$17,055,000 exceeded revenues of \$15,756,000, resulting in the decrease of \$1,299,000.

- Total fund revenue decreased \$114,000 or 0.7% (increase of \$1,014,000 or 6.0% in 2018) and total fund expenditures decreased \$326,000 or 1.9% (increase of \$1,207,000 or 6.5% in 2018). Revenues primarily decreased due to the reduction in PILOT payments received. This was mitigated by an increase of state aid as previously mentioned. The overall decrease in expenditures is due to a decrease in capital project expenditures by \$683,000 and a reduction in general support expenditures of \$229,000 which was largely due to the cost of emergency roof repair in 2018.
- The general fund experienced a decrease in fund balance of \$1,393,000 during 2018 compared to a \$772,000 decrease for 2018. The capital projects fund had an increase in fund balance of \$93,000 due to the 2018-2019 capital outlay project being pushed into the 2019-2020 school year due to a change in architects.

General Fund Budgetary Highlights

Total revenue of \$14,814,000 was more than budgeted revenue by \$266,000. The final expenditure and other uses budget for the year ended 2019 was \$17,109,000.

Actual expenditures and carryover encumbrances were less than the final amended budget by \$887,000 or 5.2%. The difference is attributable to many factors and many unknown items when the budget is prepared. The District cautiously managed its budget with savings primarily in employee benefits and central services.

Capital Assets

	2019	2018
Land and land improvements	\$ 1,137,000	\$ 1,137,000
Buildings and improvements	34,552,000	34,547,000
Furniture and equipment	2,777,000	2,771,000
Vehicles	147,000	105,000
Construction in progress	7,000	-
	38,620,000	38,560,000
Accumulated depreciation	(23,995,000)	(23,272,000)
	\$ 14,625,000	\$ 15,288,000

Current year additions of \$60,000 were offset by depreciation of \$723,000.

Debt

At June 30, 2019 the District had \$875,000 in bonds outstanding with \$375,000 due within one year (\$1,240,000 outstanding at June 30, 2018). Outstanding compensated absences payable were \$4,263,000, with \$880,000 expected to be paid within one year (\$3,761,000 outstanding at June 30, 2018).

Additional information on the District's long-term liabilities can be found in the notes to the financial statements.

Current Financial Issues and Concerns

School districts in New York State are impacted by the political pressures imposed on elected officials in funding of education. Year to year changes in funding levels and State Aid formulas complicate this process.

The District will continue to make every attempt to mitigate the impact of rising expenses on the overall budget, including using reserve finds as permitted by law to lessen the budgetary impact. The property tax levy cap is now permanent and will require creative budgeting skills by management and the Board of Education. The District is also impacted by its largest taxpayer in their ability to raise taxes based on PILOT arrangements which are shrinking. These issues and concerns require management to plan carefully and prudently to provide the educational resources necessary to meet student needs.

Contacting the District's Financial Management

This financial report is designed to provide our District residents, taxpayers, parents, students, investors, and creditors with a general overview of the District's finances, and to demonstrate the District's accountability for the funds it receives. If you have questions about this report or need additional financial information, contact Jacob L. Reimer, Superintendent, Barker Central School District, 1628 Quaker Road, Barker, New York 14012.

BARKER CENTRAL SCHOOL DISTRICT**Statement of Net Position****June 30, 2019****(With comparative totals as of June 30, 2018)**

	2019	2018
Assets		
Cash	\$ 14,122,082	\$ 15,791,311
Due from other governments	365,450	333,813
Accounts, state, and federal aid receivable	584,911	495,517
Due from fiduciary funds	121,291	316
Inventory	6,505	9,743
Net pension asset	716,108	309,188
Capital assets (Note 4)	38,621,105	38,560,959
Accumulated depreciation	(23,995,780)	(23,272,402)
Total assets	30,541,672	32,228,445
Deferred Outflows of Resources		
Deferred outflows of resources related to pensions	4,272,299	4,788,882
Deferred outflows of resources related to OPEB	1,554,711	299,922
Total deferred outflows of resources	5,827,010	5,088,804
Liabilities		
Accounts payable	205,825	106,485
Accrued liabilities	19,644	328,314
Due to retirement systems	777,400	704,166
Long-term liabilities		
Due within one year:		
Bonds	375,000	365,000
Compensated absences	880,000	775,000
Due beyond one year:		
Bonds	500,000	875,000
Compensated absences	3,383,000	2,986,000
Net pension liability	302,191	152,653
Total OPEB liability	4,539,419	2,683,830
Total liabilities	10,982,479	8,976,448
Deferred Inflows of Resources		
Deferred inflows of resources related to pensions	1,014,841	1,337,734
Deferred inflows of resources related to OPEB	86,126	98,792
Total deferred inflows of resources	1,100,967	1,436,526
Net Position		
Net investment in capital assets	13,843,793	14,048,557
Restricted	7,844,388	7,920,835
Unrestricted	2,597,055	4,934,883
Total net position	\$ 24,285,236	\$ 26,904,275

See accompanying notes.

BARKER CENTRAL SCHOOL DISTRICT**Statement of Activities**

For the year ended June 30, 2019

(With summarized comparative totals for June 30, 2018)

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue	
		Charges for Services	Operating Grants and Contributions	2019	2018
Governmental activities					
General support	\$ 2,823,936	\$ -	\$ -	\$ (2,823,936)	\$ (3,064,839)
Instruction	14,070,161	84,633	608,640	(13,376,888)	(11,919,076)
Pupil transportation	986,444	-	-	(986,444)	(923,275)
Community service	53,253	-	-	(53,253)	(45,855)
Interest expense	49,213	-	-	(49,213)	(63,500)
School food service	392,382	150,176	243,232	1,026	41,215
	<u>\$ 18,375,389</u>	<u>\$ 234,809</u>	<u>\$ 851,872</u>	<u>(17,288,708)</u>	<u>(15,975,330)</u>
		General revenues			
		Real property taxes		6,277,162	6,714,979
		Miscellaneous		474,285	411,806
		State aid		7,918,222	7,387,217
		Total general revenues		<u>14,669,669</u>	<u>14,514,002</u>
		Change in net position		(2,619,039)	(1,461,328)
		Net position - beginning		26,904,275	28,365,603
		Net position - ending		<u>\$ 24,285,236</u>	<u>\$ 26,904,275</u>

See accompanying notes.

BARKER CENTRAL SCHOOL DISTRICT**Balance Sheet - Governmental Funds**

June 30, 2019

(With summarized comparative totals as of June 30, 2018)

					Total	
	General	Special Aid	Capital Projects	School Lunch	Governmental Funds	
					2019	2018
Assets						
Cash	\$ 13,959,639	\$ 4,288	\$ 93,621	\$ 64,534	\$ 14,122,082	\$ 15,791,311
Due from other governments	365,450	-	-	-	365,450	333,813
Accounts, state, and federal aid receivable	180,766	383,646	-	20,499	584,911	495,517
Due from other funds, net	561,921	-	-	-	561,921	520,111
Inventory	-	-	-	6,505	6,505	9,743
Total assets	\$ 15,067,776	\$ 387,934	\$ 93,621	\$ 91,538	\$ 15,640,869	\$ 17,150,495
Liabilities						
Accounts payable	\$ 202,488	\$ 3,158	\$ -	\$ 179	\$ 205,825	\$ 106,485
Accrued liabilities	3,295	-	-	2,349	5,644	310,314
Due to retirement systems	777,400	-	-	-	777,400	704,166
Due to other funds, net	-	384,776	153	55,701	440,630	519,795
Total liabilities	983,183	387,934	153	58,229	1,429,499	1,640,760
Fund Balances						
Nonspendable:						
Inventory	-	-	-	6,505	6,505	9,743
Restricted:						
Capital	4,508,480	-	93,468	-	4,601,948	4,443,051
Unemployment insurance	10,241	-	-	-	10,241	10,152
Employee benefit accrued liability	3,003,403	-	-	-	3,003,403	3,148,167
Property loss and liability	322,264	-	-	-	322,264	319,465
Assigned:						
Designated for subsequent year's expenditures	2,466,981	-	-	-	2,466,981	2,509,705
Designated for future tax proceedings	3,077,430	-	-	-	3,077,430	4,312,847
Other purposes	4,902	-	-	-	4,902	51,605
Unassigned	690,892	-	-	26,804	717,696	705,000
Total fund balances	14,084,593	-	93,468	33,309	14,211,370	15,509,735
Total liabilities and fund balances	\$ 15,067,776	\$ 387,934	\$ 93,621	\$ 91,538	\$ 15,640,869	\$ 17,150,495

See accompanying notes.

BARKER CENTRAL SCHOOL DISTRICT

**Reconciliation of the Governmental Funds
Balance Sheet to the Statement of Net Position****June 30, 2019**

Total fund balances - governmental funds \$ 14,211,370

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and are not reported as assets in governmental funds. 14,625,325

The District's proportionate share of the net pension position as well as pension-related deferred outflows and deferred inflows of resources are recognized on the government-wide statements and include:

Net pension asset	716,108	
Deferred outflows of resources related to pensions	4,272,299	
Net pension liability	(302,191)	
Deferred inflows of resources related to pensions	<u>(1,014,841)</u>	3,671,375

The District's total OPEB liability as well as OPEB-related deferred outflows and deferred inflows of resources are recognized on the government-wide statements and include:

Deferred outflows of resources related to OPEB	1,554,711	
Total OPEB liability	(4,539,419)	
Deferred inflows of resources related to OPEB	<u>(86,126)</u>	(3,070,834)

Certain liabilities are not due and payable currently and therefore are not reported as liabilities of the governmental funds. These liabilities are:

Bonds	(875,000)	
Accrued interest	(14,000)	
Compensated absences	<u>(4,263,000)</u>	(5,152,000)

Net position - governmental activities \$ 24,285,236

BARKER CENTRAL SCHOOL DISTRICT

**Statement of Revenues, Expenditures, and
Changes in Fund Balances - Governmental Funds**

For the year ended June 30, 2019
(With summarized comparative totals for June 30, 2018)

	General	Special Aid	Capital Projects	School Lunch	Total Governmental Funds	
					2019	2018
Revenues						
Real property taxes	\$ 3,497,040	\$ -	\$ -	\$ -	\$ 3,497,040	\$ 3,376,635
Real property tax items	2,780,122	-	-	-	2,780,122	3,338,344
Charges for services	84,633	-	-	-	84,633	170,444
Use of money and property	240,440	-	-	-	240,440	110,208
Sale of property and compensation for loss	1,465	-	-	-	1,465	42,216
Miscellaneous	232,380	-	-	-	232,380	270,574
State sources	7,918,222	160,403	-	7,742	8,086,367	7,747,757
Federal sources	59,773	388,464	-	235,490	683,727	670,742
Sales	-	-	-	150,176	150,176	143,618
Total revenues	14,814,075	548,867	-	393,408	15,756,350	15,870,538
Expenditures						
General support	2,002,562	-	-	141,312	2,143,874	2,372,793
Instruction	9,464,390	546,931	-	-	10,011,321	9,359,539
Pupil transportation	968,349	16,324	-	-	984,673	918,747
Community service	33,389	-	-	-	33,389	30,145
Employee benefits	3,205,643	-	-	107,644	3,313,287	3,453,929
Debt service						
Principal	365,000	-	-	-	365,000	350,000
Interest	53,213	-	-	-	53,213	67,500
Cost of sales	-	-	-	143,426	143,426	138,685
Capital outlay	-	-	6,532	-	6,532	689,195
Total expenditures	16,092,546	563,255	6,532	392,382	17,054,715	17,380,533
Excess revenues (expenditures)	(1,278,471)	(14,388)	(6,532)	1,026	(1,298,365)	(1,509,995)
Other financing sources (uses)						
Operating transfers, net	(114,388)	14,388	100,000	-	-	-
Net change in fund balances	(1,392,859)	-	93,468	1,026	(1,298,365)	(1,509,995)
Fund balances - beginning	15,477,452	-	-	32,283	15,509,735	17,019,730
Fund balances - ending	\$ 14,084,593	\$ -	\$ 93,468	\$ 33,309	\$ 14,211,370	\$ 15,509,735

See accompanying notes.

BARKER CENTRAL SCHOOL DISTRICT

**Reconciliation of the Governmental Funds Statement of Revenues,
Expenditures, and Changes in Fund Balances to the Statement of Activities****For the year ended June 30, 2019**

Total net change in fund balances - governmental funds \$ (1,298,365)

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. In the statement of activities, the cost of the assets is allocated over their estimated useful lives as depreciation expense.

This is the amount by which depreciation expense exceeds capital outlays. (663,232)

Pension expense is recognized when paid on the fund statement of revenues, expenditures, and changes in fund balances and actuarially determined on the statement of activities. These differences are:

2019 TRS and ERS contributions	897,854	
2019 ERS accrued contribution	54,968	
2018 ERS accrued contribution	(53,751)	
2019 TRS pension expense	(612,620)	
2019 ERS pension expense	<u>(222,759)</u>	63,692

OPEB expense is recognized when paid on the fund statement of revenues, expenditures, and changes in fund balances and actuarially determined on the statement of activities. (588,134)

Payments of long-term liabilities are reported as expenditures in the governmental funds and as a reduction of debt in the statement of net position. 365,000

In the statement of activities, certain expenses are measured by the amounts earned during the year. In the governmental funds these expenditures are reported when paid. These differences are:

Compensated absences	(502,000)	
Interest	<u>4,000</u>	(498,000)

Change in net position - governmental activities \$ (2,619,039)

BARKER CENTRAL SCHOOL DISTRICT

**Statement of Revenues, Expenditures, and Changes in
Fund Balance Budget (Non-GAAP) and Actual - General Fund**

For the year ended June 30, 2019

	Budgeted Amounts		Actual (Budgetary Basis)	Encumbrances	Variance with Final Budget Over/(Under)
	Original	Final			
Revenues					
Local sources					
Real property taxes	\$ 6,215,050	\$ 6,215,050	\$ 3,497,040		\$ (2,718,010)
Real property tax items	41,869	41,869	2,780,122		2,738,253
Charges for services	58,500	58,500	84,633		26,133
Use of money and property	90,000	90,000	240,440		150,440
Sale of property and compensation for loss	3,500	3,500	1,465		(2,035)
Miscellaneous	201,500	201,500	232,380		30,880
State sources	7,902,415	7,902,415	7,918,222		15,807
Federal sources	35,000	35,000	59,773		24,773
Total revenues	14,547,834	14,547,834	14,814,075		266,241
Expenditures					
General support					
Board of education	27,525	28,674	28,180	-	(494)
Central administration	205,544	322,586	318,695	-	(3,891)
Finance	212,570	195,120	192,637	-	(2,483)
Staff	82,934	82,923	52,131	-	(30,792)
Central services	1,438,997	1,336,622	1,203,494	-	(133,128)
Special items	214,308	214,308	207,425	-	(6,883)
Instruction					
Instruction, administration, and improvement	501,936	645,559	637,865	-	(7,694)
Teaching - regular school	5,048,635	5,007,415	4,952,946	1,451	(53,018)
Programs for children with handicapping conditions	2,288,928	2,155,119	2,106,100	-	(49,019)
Occupational education	375,360	375,360	375,360	-	-
Teaching - special schools	18,600	23,200	17,912	-	(5,288)
Instructional media	520,394	544,370	518,027	1,020	(25,323)
Pupil services	902,460	903,330	856,180	2,431	(44,719)
Pupil transportation	1,000,349	1,000,349	968,349	-	(32,000)
Community service	29,847	33,452	33,389	-	(63)
Employee benefits	3,697,544	3,697,544	3,205,643	-	(491,901)
Debt service					
Principal	365,000	365,000	365,000	-	-
Interest	53,213	53,213	53,213	-	-
Total expenditures	16,984,144	16,984,144	16,092,546	4,902	(886,696)
Excess revenues (expenditures)	(2,436,310)	(2,436,310)	(1,278,471)	(4,902)	1,152,937
Other financing sources (uses)					
Operating transfers out	(125,000)	(125,000)	(114,388)		(10,612)
Appropriated fund balance and encumbrances	2,561,310	2,561,310	1,392,859		(1,168,451)
Total other financing sources (uses)	2,436,310	2,436,310	1,278,471		(1,157,839)
Excess revenues (expenditures) and other financing sources (uses)	\$ -	\$ -	\$ -	\$ (4,902)	\$ (4,902)

See accompanying notes.

BARKER CENTRAL SCHOOL DISTRICT

Statement of Fiduciary Net Position**June 30, 2019**

	Private-Purpose Trusts	Agency
Assets		
Cash	\$ 63,154	\$ 226,299
Liabilities		
Extraclassroom activities balances	-	\$ 67,017
Due to governmental funds	-	121,291
Agency liabilities	-	37,991
Total liabilities	-	\$ 226,299
Net Position		
Restricted for scholarships	\$ 63,154	

* * *

BARKER CENTRAL SCHOOL DISTRICT

Statement of Changes in Fiduciary Net Position**For the year ended June 30, 2019**

	Private-Purpose Trusts
Additions	
Gifts and donations	\$ 1,245
Interest and earnings	1,231
	<u>2,476</u>
Deductions	
Scholarship awards	<u>1,150</u>
Change in net position	1,326
Net position - beginning	<u>61,828</u>
Net position - ending	<u>\$ 63,154</u>

Notes to Financial Statements

1. Summary of Significant Accounting Policies

Reporting Entity

Barker Central School District (the District) is governed by Education and other laws of the State of New York (the State). The District's Board of Education has responsibility and control over all activities related to public school education within the District. The District's Superintendent is the chief executive officer and the President of the Board serves as the chief fiscal officer. The Board members are elected by the public and have decision-making authority, the power to designate management, the ability to influence operations, and the primary accountability for fiscal matters.

The District provides education and support services such as administration, transportation, and plant maintenance. The District receives funding from local, state, and federal sources and must comply with requirements of these funding sources. However, the District is not included in any other governmental reporting entity as defined by accounting principles generally accepted in the United States of America, nor does it contain any component units.

The financial statements of the District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

Joint Venture

The District is one of 13 participating school districts in the Orleans/Niagara Board of Cooperative Educational Services (BOCES). Formed under §1950 of Education Law, a BOCES is a voluntary cooperative association of school districts in a geographic area that shares planning, services, and programs, and also provides educational and support activities. There is no authority or process by which the District can terminate its status as a component of BOCES.

The component school district boards elect the members of the BOCES governing body. There are no equity interests and no single participant controls the financial or operating policies. BOCES may also contract with other municipalities on a cooperative basis under State General Municipal Law.

A BOCES' budget is comprised of separate spending plans for administrative, program, and capital costs. Each component school district shares in administrative and capital costs determined by its enrollment. Participating districts are charged a service fee for programs in which students participate, and for other shared contracted administrative services. Participating districts may also issue debt on behalf of BOCES; there is no such debt issued by the District.

During the year ended June 30, 2019, the District was billed \$2,356,000 for BOCES administrative and program costs and recognized revenue of \$206,000 as a refund from prior year expenditures paid to BOCES. Audited financial statements are available from BOCES' administrative offices.

Public Entity Risk Pools

The District participates in the Orleans/Niagara School Health Plan and the Orleans/Niagara Schools Workers' Compensation Plan, which are public entity risk pools. These plans are designed to provide health insurance and workers' compensation coverage for participating entities. These activities are further presented in Note 8.

Basis of Presentation

Government-wide Statements: The statement of net position and the statement of activities display financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize double counting of internal activities. These statements are required to distinguish between *governmental* and *business-type* activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. The District does not maintain any business-type activities.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the District's governmental activities.

- Direct expenses are those that are specifically associated with a program or are clearly identifiable to a particular function. Indirect expenses relate to the administration and support of the District's programs, including personnel, overall administration, and finance. Employee benefits are allocated to functional expenses as a percentage of related payroll expense.
- Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational requirements of a particular program. Revenues that are not classified as program revenues, including all taxes and state aid, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the District's funds, including fiduciary funds. Separate statements for each fund category - *governmental* and *fiduciary* - are presented. The emphasis of the fund financial statements is on major governmental funds, each displayed in a separate column.

The District reports the following major funds:

- *General fund.* This is the District's primary operating fund. It accounts for all financial resources except those required to be accounted for in another fund.
- *Special aid fund.* This fund is used to account for the proceeds of specific revenue sources – other than expendable trusts or major capital projects – such as federal, state, and local grants and awards that are restricted or committed to expenditures for specific purposes. Either governments or other third parties providing the grant funds impose these restrictions.

The District also elected to display the following as major funds:

- *Capital projects fund.* This fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.
- *School lunch fund.* This fund is a special revenue fund whose specific revenue sources, including free and reduced meal subsidies received from state and federal programs, are assigned to the operation of the District's breakfast and lunch programs.

The District reports the following fiduciary funds:

- *Private-purpose trust fund.* This fund reports trust arrangements under which principal and income benefit various third party scholarship arrangements.
- *Agency fund.* This fund accounts for assets held by the District as agent for various student groups and clubs, payroll, and employee third party withholdings. The agency fund is custodial in nature and does not involve measurement of results of operations.

The financial statements include certain prior year summarized comparative information in total but not by separate governmental activities and major funds. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the District's financial statements for the year ended June 30, 2018, from which the summarized information was derived.

Basis of Accounting and Measurement Focus

The government-wide and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the District receives value directly without giving equal value in exchange, include property taxes, grants, and donations. Revenue from property taxes is recognized in the fiscal year for which taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if they are collected within ninety days after year end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Capital asset purchases are reported as expenditures in governmental funds. Proceeds of long-term liabilities and equipment and property purchased under capital leases are reported as other financing sources.

Under the terms of grant agreements, revenues are recognized to the extent of program expenditures. Amounts received in advance of the expenditures are considered unearned and reported as revenue when the expense is incurred.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Property Taxes

The District levies real property taxes no later than September 1. For the year ended June 30, 2019, the tax lien was issued on August 13, 2018 for collection from September 1, 2018 through October 31, 2018. Thereafter, uncollected amounts became the responsibility of Niagara and Orleans Counties. Such amounts were submitted to the District by April 1st of the following year as required by law.

The District is subject to tax abatements granted by the Niagara County Industrial Development Agency (NCIDA). NCIDA is a public benefit corporation created by an act of the New York State Legislature to promote and assist private sector industrial and business development.

Through NCIDA, companies promise to expand or maintain facilities or employment within Niagara County (the County), to establish a new business within the County, or to relocate an existing business to the County. Economic development agreements entered into by NCIDA can include the abatement of county, town, and school district taxes, in addition to other assistance. In the case of the District, this abatement has resulted in reductions of property taxes, which the District administers as a temporary reduction in the assessed value of the property involved. The abatement agreement stipulates a percentage reduction of property taxes, which can be as much as 100%.

For the year ended June 30, 2019, the District's taxes were abated by \$6,454,000 under these agreements. However, because the abated amounts are spread across the District's entire tax base, there is no impact on the overall property taxes collected.

Budget Process, Amendments, and Encumbrances

District administration prepares a proposed budget for the general fund requiring approval by the Board. A public hearing is held upon completion and filing of the tentative budget. Subsequently, the budget is adopted by the Board. The proposed budget is then presented to voters of the District. The budget for the fiscal year beginning July 1, 2018 was approved by a majority of the voters in a general election held on May 15, 2018.

Annual appropriations are adopted and employed for control of the general fund. These budgets are adopted on a GAAP basis under the modified accrual basis of accounting. Appropriations established by the adoption of the budget constitute a limitation on expenditures (and encumbrances) which may be incurred. Appropriations authorized for the current year may be increased by the planned use of specific restricted, committed, and assigned fund balances and subsequent budget amendments approved by the Board as a result of new revenue sources not included in the original budget.

Major capital expenditures are subject to individual project budgets based on the cost of the project and external financing rather than annual appropriations. For the capital projects fund, these budgets do not lapse at year end and are carried over to the completion of the project.

Encumbrance accounting is used to assure budgetary control over commitments related to unperformed (executory) contracts for goods or services outstanding at the end of each year. Encumbrances are budgetary expenditures in the year committed and again in the subsequent period when the expenditure is paid. All budget appropriations that are unencumbered lapse at the end of the fiscal year. Encumbrances outstanding at year end are presented for GAAP-related purposes as committed or assigned fund balances and do not constitute expenditures or liabilities. At July 1, encumbrances carried forward from the prior year are reestablished as budgeted appropriations.

Inventory

Inventory consists of food and similar food service goods related to school lunch operations and is recorded at the lower of first-in, first-out cost or net realizable value. Donated commodities are stated at values which approximate market.

Capital Assets

Capital assets are reported at actual or estimated historical cost based on appraisals. Contributed assets are recorded at fair value at the time received. Depreciation is provided in the government-wide statements over estimated useful lives using the straight-line method. Maintenance and repairs are expensed as incurred; significant improvements are capitalized.

Capitalization thresholds for determining which asset purchases are added to capital accounts and the estimated useful lives of capital assets are:

	Capitalization Policy	Estimated Useful Life in Years
Land improvements	\$ 5,000	20
Buildings and improvements	\$ 5,000	20 - 40
Furniture and equipment	\$ 5,000	5 - 20
Vehicles	\$ 5,000	8 - 15

Pensions

The District participates in the New York State Teachers' Retirement System (TRS) and the New York State and Local Employees' Retirement System (ERS) (the Systems) as mandated by State law. The Systems recognize benefit payments when due and payable in accordance with benefit terms; investment assets are reported at fair value. On the government-wide statements, the District recognizes its proportionate share of the net pension position, deferred outflows and deferred inflows of resources, pension expense (revenue), and information about and changes in the fiduciary net position on the same basis as reported by the respective defined benefit pension plans.

Postemployment Benefits Other Than Pensions (OPEB)

The total OPEB liability, deferred outflows and deferred inflows of resources, and OPEB expense of the District's defined benefit healthcare plan (Note 7) have been measured on the same basis as reported by the plan on the government-wide statements. Benefit payments are due and payable in accordance with benefit terms on the governmental fund statements.

Compensated Absences

The liability for compensated absences reported in the government-wide financial statements consists of unpaid accumulated sick and vacation time. The liability has been calculated using the vesting method, in which leave amounts for both employees currently eligible to receive payments and those expected to become eligible to receive such payments are included. Sick pay is accrued on the basis of negotiated contracts with administrators and employee groups which provide for the payment of accumulated sick time or the option of converting this amount to provide for the payment of health insurance at retirement until exhausted.

The government-wide financial statements reflect the estimated liability, while in the governmental funds financial statements, only the amount of matured liabilities is accrued based on expendable available financial resources.

Equity Classifications

Government-Wide Statements

- *Net investment in capital assets* – consists of capital assets, net of accumulated depreciation, reduced by outstanding balances of any related debt obligations that are attributable to the acquisition, construction, or improvement of those assets.
- *Restricted* – consists of restricted assets, reduced by liabilities and deferred inflows of resources related to those assets if their use is constrained to a particular purpose. Restrictions are imposed by external organizations such as federal or state laws or terms of the District's bonds.
- *Unrestricted* – the net amount of assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position and therefore are available for general use by the District.

Governmental Fund Statements

The District considers unrestricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, unless the use of the restricted amount was appropriated in the current year's budget. Within unrestricted fund balance, the District considers committed, assigned, then unassigned resources to have been spent when an expenditure is incurred for which amounts in any of those fund balance classifications could be used.

Restricted fund balances generally result from reserves created by the State of New York Legislature and included in General Municipal Law, State Education Law, or Real Property Tax Law as authorized for use by the Board of Education. Certain reserves may require voter approval for their establishment and/or use. Earnings on invested resources are required to be added to the various reserves.

Committed fund balances are authorized by the Board of Education as recommended by the District's management prior to the end of the fiscal year, although funding of the commitment may be established subsequent to year end. Assigned fund balances include the planned use of existing fund balance to offset the subsequent year's tax levy. Additionally, the Board of Education has given the District's management the authority to assign fund balances for specific purposes that are neither restricted nor committed. Nonspendable fund balances represent resources that cannot be spent as they are not expected to be converted to cash and include inventory.

Fund balance restrictions consist of the following reserves:

- *Capital* – is used to accumulate funds to finance all or a portion of future capital projects for which bonds may be issued. Voter authorization is required for both the establishment of the reserve and payments from the reserve. In April 2009, the voters approved a capital reserve for funding up to \$3,500,000 plus interest earnings, and has been fully funded. In 2011, a separate reserve was approved with maximum funding of \$3,700,000 plus interest earnings, and has been funded in the amount of \$2,923,208 plus accumulated interest.
- *Unemployment insurance* – is used to pay the cost of reimbursement to the State Unemployment Insurance Fund for payments made to claimants as the District has elected to use the benefit reimbursement method.
- *Employee benefit accrued liability* – is used to account for the payment of accumulated vacation and sick time due upon termination of an employee's services. It is established by a majority vote of the Board and is funded by budgetary appropriations and such other reserves and funds that may be legally appropriated.
- *Property loss and liability* – is used to pay property loss and liability claims incurred. Separate funds for property loss and liability claims are required. These reserves may not separately exceed 3% of the annual budget.

Fund balance assignments designated for future tax proceedings are authorized by the Board and are related to the uncertainty of future PILOT payments required by the District's largest taxpayer.

Interfund Balances

The operations of the District include transactions between funds including resources for cash flow purposes. These interfund receivables and payables are repaid within one year. Permanent transfers of funds provide financing or other services.

In the government-wide statements, the amounts reported on the statement of net position for interfund receivables and payables represent amounts due between different fund types (governmental activities and fiduciary funds). Eliminations have been made for all interfund receivables and payables between the funds, with the exception of those due from or to fiduciary funds.

Interfund receivables and payables are netted on the accompanying governmental funds balance sheet as the right of legal offset exists. It is the District's practice to settle these amounts at the net balances due between funds.

2. Cash

Cash management is governed by State laws and as established in the District's written policies. Cash resources must be deposited in FDIC-insured commercial banks or trust companies located within the State. Policies permit the Treasurer to use demand accounts and certificates of deposit. Invested resources are limited to obligations of the United States Treasury and its Agencies, repurchase agreements, and obligations of the State or its localities.

Collateral is required for demand and time deposits and certificates of deposit not covered by Federal Deposit Insurance. Obligations that may be pledged as collateral are obligations of the United States and its agencies and obligations of the State and its municipalities and school districts.

Custodial credit risk is the risk that in the event of a bank failure the District's deposits may not be returned to it. At June 30, 2019, the District's bank deposits were fully collateralized by FDIC coverage and securities held by the pledging institutions' agents in the District's name.

3. Interfund Transactions – Fund Financial Statements

Fund	Receivable	Payable	Transfers	
			In	Out
General	\$ 561,921	\$ -	\$ -	\$ 114,388
Special aid	-	384,776	14,388	-
Capital projects	-	153	100,000	-
School lunch	41,469	97,170	-	-
Fiduciary	-	121,291	-	-
	\$ 603,390	\$ 603,390	\$ 114,388	\$ 114,388

The general fund provides cash flow to the various other funds; these amounts will be repaid when funds are received from the State after final expenditure reports have been submitted and approved or when permanent financing is obtained. The general fund made permanent transfers to the special aid fund to cover its share of costs related to the summer school handicap program and to the capital projects fund to pay capital project costs.

4. Capital Assets

	July 1, 2018	Increases	Retirements/ Reclassifications	June 30, 2019
Non-depreciable capital assets:				
Land	\$ 104,102	\$ -	\$ -	\$ 104,102
Construction in progress	-	6,532	-	6,532
Total non-depreciable assets	104,102	6,532	-	110,634
Depreciable capital assets:				
Land improvements	1,033,677	-	-	1,033,677
Buildings and improvements	34,546,863	-	5,805	34,552,668
Furniture and equipment	2,771,101	12,078	(5,805)	2,777,374
Vehicles	105,216	41,536	-	146,752
Total depreciable assets	38,456,857	53,614	-	38,510,471
Less accumulated depreciation:				
Land improvements	1,003,987	7,991	-	1,011,978
Buildings and improvements	19,718,579	695,096	-	20,413,675
Furniture and equipment	2,448,645	18,088	-	2,466,733
Vehicles	101,191	2,203	-	103,394
Total accumulated depreciation	23,272,402	723,378	-	23,995,780
Total depreciable assets, net	15,184,455	(669,764)	-	14,514,691
	\$ 15,288,557	\$ (663,232)	\$ -	\$ 14,625,325

Depreciation expense has been allocated to the following functions: general support \$127,727, instruction \$592,492, pupil transportation \$259, and community services \$2,900.

As of June 30, 2019, net investment in capital assets consists of the following:

Capital assets, net of accumulated depreciation	14,625,325
Bonds	(875,000)
Cash in capital projects fund, net of payables	93,468
	\$ 13,843,793

5. Long-Term Liabilities

	July 1, 2018	Increases	Decreases	June 30, 2019	Amount Due in One Year
Bonds	\$ 1,240,000	\$ -	\$ 365,000	\$ 875,000	\$ 375,000
Compensated absences	3,761,000	502,000	-	4,263,000	880,000
	\$ 5,001,000	\$ 502,000	\$ 365,000	\$ 5,138,000	\$ 1,255,000

Existing Obligations

Description	Maturity	Rate	Balance
Serial Bonds - 2005	June 2020	3.625%-4.0%	\$ 210,000
Serial Bonds - 2007	January 2023	4.3%-4.5%	665,000
			\$ 875,000

Debt Service Requirements

Years ending June 30,	Principal	Interest
2020	\$ 375,000	\$ 38,325
2021	165,000	22,500
2022	165,000	15,075
2023	170,000	7,650
	\$ 875,000	\$ 83,550

6. Pension Plans

Plan Descriptions

The District participates in the following cost-sharing, multiple employer, public employee retirement systems:

- TRS is administered by the New York State Teachers' Retirement Board and provides benefits to plan members and beneficiaries as authorized by the Education Law and the Retirement and Social Security Law of the State of New York. TRS issues a publicly available financial report that contains financial statements and required supplementary information. The report may be obtained from the New York State Teachers' Retirement System at www.nystrs.org.
- ERS provides retirement benefits as well as death and disability benefits. New York State Retirement and Social Security Law governs obligations of employers and employees to contribute and provide benefits to employees. ERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained from the New York State and Local Retirement System at www.osc.state.ny.us/retire.

Benefits: The Systems provide retirement, disability, and death benefits for eligible members, including automatic cost of living adjustments. In general, retirement benefits are determined based on an employee's individual circumstances using a pension factor, an age factor, and final average salary. The benefits vary depending on the individual's employment tier. Pension factors are determined based on tier and an employee's years of service, among other factors.

Contribution Requirements: No employee contribution is required for those hired prior to July 1976. The Systems require employee contributions of 3% of salary for the first 10 years of service for those employees who joined the Systems from July 1976 through December 2009. Participants hired on or after January 1, 2010 through March 31, 2012 are required to contribute 3.5% (TRS) or 3% (ERS) of compensation throughout their active membership in the Systems. Participants hired on or after April 1, 2012 are required to contribute a percentage ranging from 3% to 6% each year, based on their level of compensation. Pursuant to Article 11 of Education Law, an actuarially determined contribution rate is established annually for TRS by the New York State Teachers' Retirement Board. This rate was 10.62% for 2019. For ERS, the Comptroller annually certifies the rates used, expressed as a percentage of the wages of participants, to compute the contributions required to be made by the District to the pension accumulation fund. For 2019, these rates ranged from 9.4%-15.9%.

The amount outstanding and payable to TRS for the year ended June 30, 2019 was \$707,182. A liability to ERS of \$54,968 is accrued based on the District's legally required contribution for employee services rendered from April 1, 2019 through June 30, 2019.

Net Pension Position, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources

At June 30, 2019, the District reported an asset of \$716,108 for its proportionate share of the TRS net pension position and a liability of \$302,191 for its proportionate share of the ERS net pension position.

The TRS net pension position was measured as of June 30, 2018, and the total pension liability was determined by an actuarial valuation as of June 30, 2017, with update procedures applied to roll forward the net pension position to June 30, 2018. The District's proportion of the net pension position was based on the ratio of its actuarially determined employer contribution to TRS's total actuarially determined employer contributions for the fiscal year ended on the measurement date. At June 30, 2018, the District's proportion was 0.039602%, a decrease of 0.001075 from its proportion measured as of June 30, 2017.

The ERS net pension position was measured as of March 31, 2019, and the total pension liability was determined by an actuarial valuation as of April 1, 2018. The District's proportion of the net pension position was based on the ratio of its actuarially determined employer contribution to ERS's total actuarially determined employer contributions for the fiscal year ended on the measurement date. At the March 31, 2019 measurement date, the District's proportion was 0.004265%, a decrease of .0004649 from its proportion measured as of March 31, 2018.

For the year ended June 30, 2019, the District recognized pension expense of \$835,379 on the government-wide statements (TRS expense of \$612,620 and ERS expense of \$222,759). At June 30, 2019, the District reported deferred outflows and deferred inflows of resources as follows:

	TRS		ERS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 535,142	\$ 96,935	\$ 59,508	\$ 20,285
Changes of assumptions	2,503,266	-	75,958	-
Net difference between projected and actual earnings on pension plan investments	-	794,934	-	77,559
Changes in proportion and differences between employer contributions and proportionate share of contributions	280,769	3,048	55,506	22,080
District contributions subsequent to the measurement date	707,182	-	54,968	-
	\$ 4,026,359	\$ 894,917	\$ 245,940	\$ 119,924

District contributions subsequent to the measurement date will be recognized as an addition to (a reduction of) the net pension asset (liability) in the year ending June 30, 2020. Other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Years ending June 30,	TRS	ERS
2020	\$ 774,959	\$ 82,469
2021	544,510	(50,163)
2022	108,574	(1,640)
2023	542,823	40,382
2024	362,758	-
Thereafter	90,636	-
	\$ 2,424,260	\$ 71,048

Actuarial Assumptions

For TRS, the actuarial assumptions used in the June 30, 2017 valuation, with update procedures used to roll forward the total pension liability to June 30, 2018, were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2014. These assumptions are:

Inflation – 2.25% (2.5% for the 2017 measurement)

Salary increases – Based on TRS member experience, dependent on service, ranging from 1.90% - 4.72%

Projected Cost of Living Adjustments (COLA) – 1.5% compounded annually

Investment rate of return – 7.25% compounded annually, net of investment expense, including inflation

Mortality – Based on TRS member experience, with adjustments for mortality improvements based on Society of Actuaries' Scale MP-2014, applied on a generational basis

Discount rate – 7.25%

The long-term expected rate of return on TRS pension plan investments was determined in accordance with Actuarial Standard of Practice No. 27, *Selection of Economic Assumptions for Measuring Pension Obligations*. Consideration was given to expected future real rates of return (expected returns, net of pension plan investment expense and inflation) for each major asset class as well as historical investment data and plan performance.

For ERS, the actuarial assumptions used in the April 1, 2018 valuation, with update procedures used to roll forward the total pension liability to March 31, 2019, were based on the results of an actuarial experience study for the period April 1, 2010 to March 31, 2015. These assumptions are:

Inflation – 2.5%

Salary increases – 4.2% (3.8% for the 2018 measurement)

COLA – 1.3% annually

Investment rate of return – 7.0% compounded annually, net of investment expense, including inflation

Mortality – Society of Actuaries' Scale MP-2014

Discount rate – 7.0%

The long-term expected rate of return on ERS pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Investment Asset Allocation

Best estimates of arithmetic real rates of return (net of long-term inflation assumptions) for each major asset class and the Systems' target asset allocations as of the applicable valuation dates are summarized as follows:

Asset Class	TRS		ERS	
	Target Allocation	Long-Term Expected Real Rate of Return	Target Allocation	Long-Term Expected Real Rate of Return
Domestic equities	33%	5.8%	36%	4.6%
Global and International equities	20%	6.7%-7.3%	14%	6.4%
Private equities	8%	8.9%	10%	7.5%
Real estate	11%	4.9%	10%	5.6%
Inflation-indexed bonds	-	-	4%	1.3%
Domestic fixed income securities	16%	1.3%	-	-
Global fixed income securities	2%	0.9%	-	-
Bonds and mortgages	7%	2.8%	17%	1.3%
Short-term	1%	0.3%	1%	(0.3)%
Other	2%	3.5-6.8%	8%	3.8%-5.7%
	100%		100%	

Discount Rate

The discount rate projection of cash flows assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the Systems' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the District's proportionate share of its net pension position calculated using the discount rate of 7.25% (TRS) and 7.0% (ERS) and the impact of using a discount rate that is 1% higher or lower than the current rate.

	1.0% Decrease	At Current Discount Rate	1.0% Increase
District's proportionate share of the TRS net pension asset (liability)	\$ (4,919,777)	\$ 716,108	\$ 5,437,413
District's proportionate share of the ERS net pension asset (liability)	\$ (1,321,225)	\$ (302,191)	\$ 553,871

7. OPEB

Plan Description

The District maintains a single-employer defined benefit healthcare plan (the Plan) providing for continuation of medical insurance and dental benefits for certain District retirees and spouses. The Plan covers nine retirees with legacy agreements and is closed to new entrants. The Plan pays 100% of the cost of coverage for 15 years and provides for surviving spouse benefits. Other employees are permitted coverage through the conversion of sick time; thereby, the District provides an implicit rate subsidy on behalf of eligible employees. Benefit provisions are based on individual contracts with the District, as negotiated from time to time. Eligibility is based on covered employees who retired from the District over the age of 55 and have met vesting requirements. The Plan has no assets, does not issue financial statements, and is not a trust.

At April 1, 2019, employees covered by the Plan include:

Active employees	116
Inactive employees or beneficiaries currently receiving benefits	70
Inactive employees entitled to but not yet receiving benefits	-
	<u>186</u>

Total OPEB Liability

The District's total OPEB liability of \$4,539,419 was measured as of April 1, 2019 and was determined by an actuarial valuation as of June 30, 2019.

The total OPEB liability in the June 30, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Healthcare cost trend rates – based on the National Health Expenditure Projections 2010-2026 for short-term rates and the Society of Actuaries Getzen Long-Term Healthcare Cost Trend Resource Model v2019_b (updated October 2018) for long-term rates, initially 5.20%, and an ultimate rate of 4.32% after 2070 (2018 based on the National Health Expenditure Projections 2009-2025 for short-term rates and the Society of Actuaries Getzen Long-Term Healthcare Cost Trend Resource Model v2016_a (updated September 2016) for long-term rates, initially 5.30%, and an ultimate rate of 4.17% after 2070)

Salary increases – 3.37% (3.31% for 2018)

Mortality – Pub-2010 Public Retirement Plans Mortality Tables, headcount-weighted, employee group, without separate contingent survivor mortality; fully generational using scale MP-2018 (2015 TRS mortality rates for active members and all active employees; 2015 TRS mortality base rates for service and deferred annuitants and beneficiaries; fully generational using Mortality Improvement Scale MP-2016 for retirees and surviving spouses for 2018)

Discount rate – 3.44% based on the Fidelity Municipal Go AA 20-Year Bond rate as of the measurement date (3.61% for 2018)

Inflation rate – 2.36% (2.2% for 2018)

Changes in the Total OPEB Liability

	<u>Total OPEB Liability</u>
Balance at June 30, 2018	\$ 2,683,830
Changes for the year:	
Service cost	97,988
Interest	154,600
Changes of benefit terms	-
Differences between expected and actual experience	1,054
Changes of assumptions or other inputs	1,724,427
Benefit payments	(122,480)
Net changes	<u>1,855,589</u>
Balance at June 30, 2019	<u>\$ 4,539,419</u>

The following presents the sensitivity of the District's total OPEB liability to changes in the discount rate, including what the District's total OPEB liability would be if it were calculated using a discount rate that is 1% higher or lower than the current discount rate:

	<u>1.0% Decrease (2.44%)</u>	<u>Discount Rate (3.44%)</u>	<u>1.0% Increase (4.44%)</u>
Total OPEB liability	\$ (5,255,256)	\$ (4,539,419)	\$ (3,953,237)

The following presents the sensitivity of the District's total OPEB liability to changes in the healthcare cost trend rates, including what the District's total OPEB liability would be if it were calculated using trend rates that are 1% higher or lower than the current healthcare cost trend rates:

	1.0% Decrease (4.20% to 3.32%)	Healthcare Cost Trend Rate (5.20% to 4.32%)	1.0% Increase (6.20% to 5.32%)
Total OPEB liability	\$ (3,741,125)	\$ (4,539,419)	\$ (5,581,514)

OPEB Expense and Deferred Outflows and Deferred Inflows of Resources

For the year ended June 30, 2019, the District recognized OPEB expense of \$710,614. At June 30, 2019, the District reported deferred outflows and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 262,255	\$ -
Changes of assumptions or other inputs	1,292,456	86,126
	\$ 1,554,711	\$ 86,126

The net amount reported as deferred outflows and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Years ending June 30,	
2020	\$ 458,026
2021	458,026
2022	454,543
2023	25,785
2024	25,785
Thereafter	46,420
	\$ 1,468,585

8. Risk Management

General Liability

The District purchases commercial insurance for various risks of loss due to torts, theft, damage, errors and omissions, and natural disasters. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three years.

Health Insurance

The District participates in the Orleans/Niagara School Health Plan (the Plan). The Plan has been established to administer a health insurance program to lower the costs of such coverage to the nine participating members as of June 30, 2018 (the most recent information available).

The District has transferred partial risk to the Plan. Plan members pay monthly premium equivalents based upon a pro-rata share of expenditures. All funds received are pooled and administered as a common fund. Plan members could be subjected, however, to pro-rata supplemental assessments in the event that the Plan's assets are not adequate to meet claims. No such supplemental assessments have been required in the previous three years.

The Plan has published its own financial report for the year ended June 30, 2018, which can be obtained from Orleans/Niagara BOCES, 4232 Shelby Basin Road, Medina, New York 14103.

Workers' Compensation

The District participates in the Orleans/Niagara Schools Workers' Compensation Plan (the Plan) sponsored by Orleans/Niagara BOCES. The Plan administers a workers' compensation insurance fund pursuant to Article 5 of the Workers' Compensation Law to finance the liability and risk related to workers' compensation claims and to lower the costs of coverage to the participating members. The Plan includes five school districts and the BOCES unit as of June 30, 2018 (the most recent information available).

The District has transferred partial risk to the Plan. Plan members pay an annual premium equivalent based upon a pro-rata share of expenditures. All funds received are pooled and administered as a common fund. Plan members could be subjected, however, to pro-rata supplemental assessments in the event that the Plan's assets are not adequate to meet claims. No such supplemental assessments have been required in the previous three years.

The Plan has published its own financial report for the year ended June 30, 2018, which can be obtained from Orleans/Niagara BOCES, 4232 Shelby Basin Road, Medina, New York 14103.

9. Commitments and Contingencies

Grants

The District receives financial assistance from federal and state agencies in the form of grants and calculated aid as determined by the State. The expenditure of grant funds generally requires compliance with the terms and conditions specified in the agreements and are subject to audit by the grantor agencies. State aid payments are based upon estimated expenditures and pupil statistics, are complex, and subject to adjustment. Any disallowed claims resulting from such audits could become a liability of the District. Based on prior experience, management expects such amounts to be immaterial.

BARKER CENTRAL SCHOOL DISTRICT

Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Position New York State Teachers' Retirement System

As of the measurement date of June 30,	2018	2017	2016	2015	2014	2013
District's proportion of the net pension position	0.039602%	0.040677%	0.042326%	0.045575%	0.045423%	0.046257%
District's proportionate share of the net pension asset (liability)	\$ 716,108	\$ 309,188	\$ (453,334)	\$ 4,733,818	\$ 5,059,893	\$ 304,489
District's covered payroll	\$ 6,450,714	\$ 6,446,024	\$ 6,531,396	\$ 6,846,024	\$ 6,709,754	\$ 6,775,675
District's proportionate share of the net pension position as a percentage of its covered payroll	11.10%	4.80%	6.94%	69.15%	75.41%	4.49%
Plan fiduciary net position as a percentage of the total pension liability	101.53%	100.66%	99.01%	110.46%	111.48%	100.70%
The following is a summary of changes of assumptions:						
Inflation	2.25%	2.5%	2.5%	3.0%	3.0%	3.0%
Salary increases	1.90%-4.72%	1.90%-4.72%	1.90%-4.72%	4.0%-10.9%	4.0%-10.9%	4.0%-10.9%
Cost of living adjustments	1.5%	1.5%	1.5%	1.625%	1.625%	1.625%
Investment rate of return	7.25%	7.25%	7.5%	8.0%	8.0%	8.0%
Discount rate	7.25%	7.25%	7.5%	8.0%	8.0%	8.0%
Society of Actuaries' mortality scale	MP-2014	MP-2014	MP-2014	AA	AA	AA

Data prior to 2013 is unavailable.

BARKER CENTRAL SCHOOL DISTRICT
Required Supplementary Information
Schedule of District Contributions
New York State Teachers' Retirement System

June 30,	2019	2018	2017	2016	2015	2014	2013
Contractually required contribution	\$ 707,182	\$ 632,170	\$ 755,474	\$ 866,063	\$ 1,200,108	\$ 1,090,335	\$ 802,240
Contribution in relation to the contractually required contribution	(707,182)	(632,170)	(755,474)	(866,063)	(1,200,108)	(1,090,335)	(802,240)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District's covered payroll	\$ 6,658,964	\$ 6,450,714	\$ 6,446,024	\$ 6,531,396	\$ 6,846,024	\$ 6,709,754	\$ 6,775,675
Contributions as a percentage of covered payroll	10.62%	9.80%	11.72%	13.26%	17.53%	16.25%	11.84%

Data prior to 2013 is unavailable.

BARKER CENTRAL SCHOOL DISTRICT

Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Position New York State and Local Employees' Retirement System

As of the measurement date of March 31,	2019	2018	2017	2016	2015
District's proportion of the net pension position	0.0042650%	0.0047299%	0.0046347%	0.0047454%	0.0044471%
District's proportionate share of the net pension liability	\$ (302,191)	\$ (152,653)	\$ (435,482)	\$ (761,656)	\$ (150,233)
District's covered payroll	\$ 1,276,580	\$ 1,369,690	\$ 1,401,461	\$ 1,367,430	\$ 1,338,961
District's proportionate share of the net pension position as a percentage of its covered payroll	23.67%	11.15%	31.07%	55.70%	11.22%
Plan fiduciary net position as a percentage of the total pension liability	96.27%	98.24%	94.70%	90.70%	97.90%
The following is a summary of changes of assumptions:					
Inflation	2.5%	2.5%	2.5%	2.5%	2.7%
Salary increases	4.2%	3.8%	3.8%	3.8%	4.9%
Cost of living adjustments	1.3%	1.3%	1.3%	1.3%	1.4%
Investment rate of return	7.0%	7.0%	7.0%	7.0%	7.5%
Discount rate	7.0%	7.0%	7.0%	7.0%	7.5%

Data prior to 2015 is unavailable.

BARKER CENTRAL SCHOOL DISTRICT**Required Supplementary Information
Schedule of District Contributions
New York State and Local Employees' Retirement System**

June 30,	2019	2018	2017	2016	2015	2014	2013
Contractually required contribution	\$ 189,066	\$ 203,055	\$ 214,000	\$ 250,527	\$ 242,227	\$ 277,183	\$ 309,480
Contribution in relation to the contractually required contribution	(189,066)	(203,055)	(214,000)	(250,527)	(242,227)	(277,183)	(309,480)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
District's covered payroll	\$ 1,276,580	\$ 1,369,690	\$ 1,401,461	\$ 1,367,430	\$ 1,338,961	\$ 1,453,094	\$ 1,605,623
Contributions as a percentage of covered payroll	14.81%	14.82%	15.27%	18.32%	18.09%	19.08%	19.27%

Data prior to 2013 is unavailable.

BARKER CENTRAL SCHOOL DISTRICT**Required Supplementary Information
Schedule of Changes in the District's
Total OPEB Liability and Related Ratios**

June 30,	2019	2018	2017
Total OPEB liability - beginning	\$ 2,683,830	\$ 2,667,698	\$ 2,389,453
Changes for the year:			
Service cost	97,988	69,852	69,852
Interest	154,600	78,280	78,280
Changes of benefit terms	-	-	-
Differences between expected and actual experience	1,054	-	376,824
Changes of assumptions or other inputs	1,724,427	-	(124,124)
Benefit payments	(122,480)	(132,000)	(122,587)
Net change in total OPEB liability	1,855,589	16,132	278,245
Total OPEB liability - ending	\$ 4,539,419	\$ 2,683,830	\$ 2,667,698
Covered-employee payroll	\$ 7,547,017	\$ 6,805,025	\$ 6,805,025
Total OPEB liability as a percentage of covered-employee payroll	60.1%	39.4%	39.2%

Data prior to 2017 is unavailable.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

BARKER CENTRAL SCHOOL DISTRICT

**Supplementary Information
Schedule of Change from Original to Final Budget and
Calculation of Unrestricted Fund Balance Limit - General Fund****For the year ended June 30, 2019**

Original expenditure budget	\$ 17,057,539
Encumbrances carried over from prior year	<u>51,605</u>
Revised expenditure budget	<u>\$ 17,109,144</u>

* * *

Unrestricted Fund Balance

Assigned	\$ 5,549,313
Unassigned	<u>690,892</u>
	6,240,205
Encumbrances included in assigned fund balance	(4,902)
Appropriated for future tax proceedings	(3,077,430)
Appropriated fund balance used for tax levy	<u>(2,466,981)</u>
Amount subject to 4% limit pursuant to Real Property Tax Law §1318	<u>\$ 690,892</u>

§1318 of Real Property Tax Law - unrestricted fund balance limit calculation

2020 expenditure budget (unaudited)	\$ 17,272,346
4% of budget	<u>690,894</u>
Actual percentage of 2020 expenditure budget	<u>4.0%</u>

BARKER CENTRAL SCHOOL DISTRICT

**Supplementary Information
Schedule of Capital Project Expenditures****June 30, 2019**

Project Title	Original Budget	Revised Budget	Expenditures			Unexpended Balance
			Prior Years	Current Year	Total	
Capital Outlay 2018-2019	\$ 100,000	\$ 100,000	\$ -	\$ 6,532	\$ 6,532	\$ 93,468
Smart Schools Bond Act	176,438	596,160	176,438	-	176,438	419,722
Total	\$ 276,438	\$ 696,160	\$ 176,438	\$ 6,532	\$ 182,970	\$ 513,190

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

The Board of Education
Barker Central School District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated September 9, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We did identify a deficiency in internal control that we consider to be a significant deficiency as follows:

Financial accounting and external reporting

Management requests our assistance with the annual financial statements and notes. Although we do not believe that our assistance impacts our overall independence, professional auditing standards do require that we inform the Board and management of our involvement in this process. Given the current structure of the business office, it is neither practical nor fiscally prudent to expect an implementation strategy that would avoid this comment in future audits.

Management's Response

In order to eliminate this condition, the District would need to devote considerable resources, either internally or externally, to ensure an understanding of existing accounting principles and disclosure requirements, and to remain current with all accounting updates. Management would have to compile the financial statements, including footnotes, and employ separate personnel familiar with accounting standards in lieu of the services presently provided by our auditing firm. Based on an evaluation of resources and cost/benefit scenarios, we do not believe this is a practical solution for the District.

Compliance and Other Matters

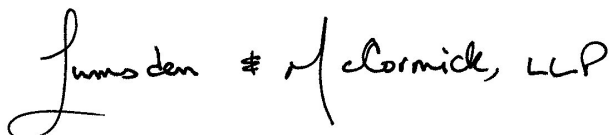
As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The District's Response to Findings

The District's response to the finding identified in our audit is described above. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "J. J. McCormick, LLP". The signature is written in a cursive, flowing style.

September 9, 2019

BARKER CENTRAL SCHOOL DISTRICT

EXTRAClassroom Activity

JUNE 30, 2019

INDEPENDENT AUDITORS' REPORT

The Board of Education
Barker Central School District

We have audited the accompanying statement of cash receipts and disbursements of Barker Central School District (the District) Extraclassroom Activity for the year ended June 30, 2019, and the related notes to the financial statement.

Management's Responsibility for the Financial Statement

Management is responsible for the preparation and fair presentation of this financial statement in accordance with the cash basis of accounting described in Note 1; this includes determining that the cash basis of accounting is an acceptable basis for the preparation of this financial statement in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on this financial statement based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statement. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

Certain accounting records of Barker Central School District Extraclassroom Activity accounts were not adequate for us to form an opinion regarding the completeness of cash receipts in the accompanying statement of cash receipts and disbursements stated at \$235,989.

Qualified Opinion

In our opinion, except for the possible effects of the matter discussed in the Basis for Qualified Opinion paragraph, the financial statement referred to in the first paragraph presents fairly, in all material respects, the cash receipts and disbursements of Barker Central School District Extraclassroom Activity for the year ended June 30, 2019, in accordance with the cash basis of accounting as described in Note 1.

Basis of Accounting

We draw attention to Note 1 of this financial statement, which describes the basis of accounting. This financial statement is prepared on the cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to that matter.

Jimmie # McCormick, LLP

September 9, 2019

BARKER CENTRAL SCHOOL DISTRICT EXTRACLASSROOM ACTIVITY**Statement of Cash Receipts and Disbursements****For the year ended June 30, 2019**

	July 1, 2018	Receipts	Disbursements	June 30, 2019
Class Clubs:				
2018	\$ 599	\$ -	\$ 599	\$ -
2019	1,495	23,532	25,027	-
2020	1,446	9,000	8,029	2,417
2021	1,849	2,383	2,049	2,183
2022	2,744	3,123	2,698	3,169
2023	1,845	44,624	43,430	3,039
2024	-	13,577	13,237	340
2025	-	3,091	-	3,091
American Field Service Club	2,714	21,264	20,824	3,154
Band Club	942	12,764	11,548	2,158
Barker Singers Club	3,475	894	1,439	2,930
Baseball Club	1,319	5,745	5,452	1,612
Boys Basketball Club	2,415	5,582	4,671	3,326
Cheerleaders Club	17	-	17	-
Cross Country Club	5,107	16,002	16,160	4,949
E-Club	-	1,393	1,253	140
Field Hockey Club	991	12,021	12,557	455
Football Club	63	-	-	63
Foreign Language Club	1,589	-	-	1,589
Girls Basketball Club	1,064	2,607	2,487	1,184
Golf Club	-	1,063	332	731
High School Musical Club	8,002	8,734	8,186	8,550
International Exchange Club	4,670	30,062	32,828	1,904
Latrator (Yearbook Club)	6,911	10,852	6,553	11,210
National Academy of Finance Club	967	-	-	967
Shop Deluxe Club	4,012	262	230	4,044
Soccer Club	124	-	9	115
Softball Club	405	-	-	405
Student Council Club - High School	1,284	891	2,116	59
Student Council Club - Middle School	1,653	570	1,099	1,124
Swimming Club	487	2,043	2,219	311
Tennis Club	698	-	-	698
Track Club	871	1,188	1,311	748
Varsity Club	300	2,722	2,715	307
Wrestling Club	45	-	-	45
	\$ 60,103	\$ 235,989	\$ 229,075	\$ 67,017

See accompanying notes.

BARKER CENTRAL SCHOOL DISTRICT EXTRACLASSROOM ACTIVITY

Notes to Financial Statement

1. Summary of Significant Accounting Policies

Financial Reporting Entity

Extraclassroom Activity accounts are those operated by and for the students. Proceeds are voluntarily collected by students and are spent by them, as they deem appropriate under established guidelines. The cash balances of the Extraclassroom Activity accounts are included in the financial statements of Barker Central School District (the District). These amounts are included in the Agency column of the Statement of Fiduciary Net Position.

Basis of Presentation

The District's policy is to prepare the accompanying financial statement on the cash basis of accounting. Consequently, revenues are recognized when received rather than when earned, and expenses are recognized when cash is disbursed rather than when the obligation is incurred.

MANAGEMENT LETTER

September 9, 2019

The Audit Committee, Board of Education,
and Management
Barker Central School District

In planning and performing our audit of the financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) as of and for the year ended June 30, 2019, in accordance with auditing standards generally accepted in the United States of America, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However as discussed below, we identified a deficiency in internal control that we consider to be a significant deficiency.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We did not identify any deficiencies in internal control we consider to be material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance and includes the following.

1. Financial accounting and external reporting

Management requests our assistance in drafting the annual financial statements and notes. Although we do not believe that our assistance impacts our overall independence, professional auditing standards do require that we inform the Board and management of our involvement in this process. Given the current structure of the business office, it is neither practical nor fiscally prudent to expect an implementation strategy that would avoid this comment in future audits.

OTHER MATTERS

2. General journal entries

General journal entries written and posted by the District Treasurer are not currently being reviewed and approved. We recommend that general journal entries are reviewed and approved at least on a monthly basis.

3. Payroll change report

The Payroll Certification Officer is not currently reviewing a payroll change report as a part of her review. This report details changes made within the payroll system since the prior payroll register. We recommend payroll edit reports be signed and dated by the Payroll Certification Officer as part of the overall review of payroll.

PRIOR YEAR RECOMMENDATIONS

Included in our current year procedures is an update of the status of recommendations made in previous audits. Recommendations not mentioned elsewhere are as follows:

- We continue to recommend a process of analyzing the interfund accounts to liquidate the interfund activity. If necessary, transfers should be made permanent with the appropriate documentation and Board approval.
- Extraclassroom activity funds:
 - We encourage the Central Treasurer verify all necessary Club advisor signatures on deposit receipts and cash disbursement forms.
 - All clubs should provide money collected to the Central Treasurer in a timely manner so bank deposits are made whenever cash or checks are collected.
 - Based on 2019 club activity, there were six clubs with no activity during the year and holding funds of \$3,767. A determination should be made as to whether clubs are active and if not, the remaining funds should be transferred in accordance with Board policy.

We have discussed these comments with District personnel and would be pleased to discuss them in further detail, perform any additional studies, or assist you in implementing the recommendations.

This communication is intended solely for the information and use of the District's management, Audit Committee and Board of Education; others within the District; the NYS Education Department Office of Audit Services; and the Office of the NYS Comptroller, Division of Local Government and School Accountability. It is not intended to be, and should not be, used by anyone other than these specified parties.

Junsden & McCormick, LLP

COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

September 9, 2019

The Audit Committee, Board of Education,
and Management
Barker Central School District

We have audited the financial statements of the governmental activities, each major fund, and the remaining fund information of Barker Central School District (the District) for the year ended June 30, 2019. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information to you in our engagement letter dated June 17, 2019 and in our planning meeting on July 8, 2019. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the District are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2019. We noted no transactions entered into by the District during the year for which there is a lack of authoritative guidance or consensus.

Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly important because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the District's financial statements were:

- Recognition of capital assets at historical or estimated historical cost within established threshold values and the consistent application of depreciable lives and methods
- Accrual of compensated absences (vacation and sick pay liabilities), other postemployment benefits (OPEB), net pension position, and their related disclosures
- Reserves established, funded, and reported in the general fund as restricted fund balance.

Management's process for determining the above estimates is based on firm concepts and reasonable assumptions of future events. We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Footnote Disclosures

Certain financial statement disclosures are particularly important because of their significance to financial statement users. The most important disclosures affecting financial statements are reflected in Note 5 – Long-Term Liabilities, Note 6 – Pension Plans, Note 7 – OPEB, and Note 8 – Risk Management. These disclosures present the existing obligations of the District; the actuarially determined net pension position for the District's participation in the State's pension plans; the total OPEB liability; and the nature of the District's participation in health and workers' compensation risk pools.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has taken responsibility for and agreed to adjustments we suggested during our audit. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated September 9, 2019.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the District's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the District's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to management's discussion and analysis and other required supplementary information (RSI) regarding pensions and OPEB. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on certain supplementary information accompanying the financial statements that is not RSI, which includes schedules required by the New York State Education Department. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Restriction on Use

This information is intended solely for the use of the Audit Committee, Board of Education, and management of the District. It is not intended to be, and should not be, used by anyone other than these specified parties.

Jensen & McCormick, LLP